

# CERTIFICATE OF MEMBERSHIP

This is to certify that

**Champion Services<sup>®</sup>  
Group Limited**

NATIONAL CARPET CLEANERS ASSOCIATION

**Membership no. 3982**

**has been elected as Associate Member  
of the National Carpet Cleaners Association**

thereby signifying acceptance of the aims of the Association and being  
afforded the rights and privileges of membership



**Dave Wheadon**  
Chief Executive Officer

Valid to: **1st April 2023**